THE STATE OF ARIZONA CITIZENS CLEAN ELECTIONS COMMISSION

REPORTER'S TRANSCRIPT OF PUBLIC MEETING

Phoenix, Arizona
January 30, 2025
10:00 a.m.

Miller Certified Reporting, LLC PO Box 513, Litchfield Park, AZ 85340 (P) 623-975-7472 www.MillerCertifiedReporting.com

Reported By: Angela Furniss Miller, RPR Certified Reporter (AZ 50127)

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1 of 19 sheets Page 1 to 1 of 43

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1 2	PUBLIC MEETING, BEFORE THE CITIZENS CLEAN ELECTIONS COMMISSION, convened at 10:00 a.m. on January 30, 2025, at	1	PROCEEDING		
3	the State of Arizona, Citizens Clean Elections Commission,	2			
4	1110 West Washington, Suite 250, Phoenix, Arizona, in the	3			
5	presence of the following Board Members:	4			
6	Mr. Mark S. Kimble, Chairman	5			
١ ـ	Mr. Galen Paton	6	, ,		
7	Ms. Christina Estes-Werther		Elections Commission to order.		
8	Ms. Amy Chan (videoconference) Mr. Steve Titla (videoconference)	7	I am Mark Kimble. We will begin by taking		
•	Mr. Steve Titla (Mueocomerence)		attendance. Commissioners, please identify yourselves for		
9	OTHERS PRESENT:	9	the record.		
		10	COMMISSIONER ESTES-WERTHER: Christina		
10	Thomas M. Collins, Executive Director		Werther.		
11	Mike Becker, Policy Director Gina Roberts, Voter Education Director	12	COMMISSIONER PATON: Galen Paton.		
l	Avery Xola, Voter Education Manager	13	CHAIRMAN KIMBLE: Commissioner Chan?		
12	Alec Shaffer, Web Content Manager	14	COMMISSIONER CHAN: Sorry. Commissioner Amy		
	Cathy Herring, KCA, Inc.	15	Chan here.		
13		16	CHAIRMAN KIMBLE: And Commissioner Titla.		
14		_			
15		17	COMMISSIONER TITLA: Here. Good morning.		
16		18	CHAIRMAN KIMBLE: Good morning,		
17		19	Commissioner Titla.		
18		20	We have all five of us here.		
19		21	Item II, discussion and possible action on minutes		
20 21		22	from our December 5th meeting.		
22		23	Commissioners, I believe you've all had a chance to		
23		24	review the minutes. Are there any corrections/additions to		
24		25	the minutes from our December 5th meeting?		
25			Miller Certified Reporting, LLC		
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	4		5		
	4		J		
4	(No audible response)	4	MD COLLING, Thank you Commissioners for		
1	(No audible response.)	1	MR. COLLINS: Thank you, Commissioners, for		
2	CHAIRMAN KIMBLE: Hearing none, do I have a motion	2	all being here.		
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wanted to lay that we now have -- so there's two cases related to Prop 211 that are at the State Supreme Court. One they've accepted review for, that's Toma v. Fontes, and then one that is pending their review which is Center for Arizona Policy versus Secretary of State.

The two cases are different, they raise different issues. The Toma case is principally about sort of separation of powers, delegation of authority issues as well as severability of the one clause of the Voter's Right to Know Act that the Court of Appeals took issue with but found severable. And that oral argument, that case is going to be on March 6th at ASU. The Court goes out and does oral argument at the universities throughout the year and they usually try to pick something that sounds interesting. And you know, I mean, people love separation of -- law students love separation of powers.

And then -- and then so the other one we'll just wait and see.

And then -- and then the third case which is the -the federal case Americans versus Prosperity [verbatim], they'll -- that we're anticipating oral argument in May and we're anticipating that will be here in Phoenix.

We -- so those are -- that's sort of the major developments there.

> I did want to highlight on the legislative front we Miller Certified Reporting, LLC www.MillerCertifiedReporting.com

1 have, there's -- there's a number of elections bills moving that Mike's report highlights. We had a bill yesterday up called HB 2376 that would put county-wide candidates into the 4 voter education guide, and it passed out of committee 7-to-0.

5 You know, we've -- our -- we worked with the 6 legislative staff on both sides to talk through this bill and 7 we think it's good.

8 We've looked at the budget implications and 9 they're -- and they're fairly -- they're fairly minimal. 10 The -- what Gina pointed out and which I think is the smart 11 way to look at it is what it essentially does is, you know, 12 statewide election years with the governor and -- and 13 Secretary of State and all those other offices, the book 14 is -- you know, basically being in the off years, the book 15 would offer the same -- you know, essentially the same amount 16 of information as it does in terms of pages in a -- in a year 17 where you have the governor, right? Because all the county 18 offices are in the off year from the -- from the governor.

It also addresses a thing that we hear pretty regularly from -- on the phone from voters during the election cycle which is they get their book and they want to know where the county candidates are. I think it also, at least so far, that people see the book as a -- the tool that is of -- that, you know, that has -- that works and -- and that works for both candidates and voters.

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So that is -- that was -- that was good and we'll keep track of that.

CHAIRMAN KIMBLE: If I could interrupt for

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MR. COLLINS: Please, go ahead.

CHAIRMAN KIMBLE: I just want to make a point of the clarification. You said this is county-wide offices, but it's also members of the Board of Supervisors who are not county wide.

MR. COLLINS: The -- the well, the intent of the bill is to capture, as at least as I understand it, County Attorney, County Treasurer, et cetera, and the County Board of -- county boards. The -- the language might end up getting clarified to deal with the potential of what "county wide" means. In other words, county supervisors are elected to serve the entire county, but they're elected by district. You know, I think that -- I mean many of those -- I mean, a lot of those races, especially outside of Maricopa County, aren't contested quite honesty. So it, you know, there's -but you know -- yeah.

So the idea would be to get the top level of the county race; and those are the ones we get questions about, quite honestly. I mean, I think the bigger issue for us would be if they would go to precinct-level county offices like constable and JP, those would be -- that would become

Miller Certified Reporting, LLC www.MillerCertifiedReporting.com 1 problematic cost-wise and then it would become -- it would be 2 a major issue mail-wise; and then it would become -- it 3 would -- it would impose some significant staff time cost. 4 So, you know, our point of view on that is that --

5 is that, you know, we can absorb and want to absorb the --6 the need for the, you know, in the county offices that --7 that people -- that are top of mind to voters. The few 8 voters who are -- who have ever called us looking for 9 constable or JP, I mean, at the end of the day, they're --

10 they're the -- the whole enterprise of providing information 11

to voters about candidates, whether it's our debates or the 12 voter education guide, at the end of the day you have to --

13 you have to exercise judgment. We do it all the time, you 14 know, about what is viable, what is not. What is -- what

15 is -- what is going to diminish -- you know, in other words

16 you don't -- you can't have the voter education program's 17 requirements diminish the ability to do the voter education

18 duties, right? That's really the balance we're trying to --19 trying to get at when we evaluate these kind of proposals.

20 CHAIRMAN KIMBLE: Okay. Are is that all on

21 vour report, Tom?

22 MR. COLLINS: I just want to mention that, you 23 know, if you haven't, that we have we moved through a number

24 of the Prop 211 complaints and we're -- and we're hope -- I'm 25 hopeful to get the remainder of those reviewed here in the --

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1 by next month. 2 So that's pretty much it. 3 CHAIRMAN KIMBLE: I have one question 4 regarding The People's Ledger. 5 MR. COLLINS: Yeah. 6 CHAIRMAN KIMBLE: So it will contain articles 7 that explore, summarize or explain relevant election topics 8 and ways to become involved and engaged. 9 So is there going to be some review of these 10 articles to make sure they are factual and not adding to the 11 confusion of election disinformation? I mean, everything 12 else we have on our website is ours with the exception of the 13 candidate statements, and so by putting certain articles on 14 our website, we are giving them some stamp of approval 15 almost 16 So, who is going to decide is this really factual, 17

So, who is going to decide is this really factual, is this accurate, is this something that we want to be associated with?

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MR. COLLINS: Yeah. Well Alec is going to serve as the editor of it essentially as if you were going to be putting the content together as -- as if, you know, we were putting together any kind of newsletter. So I think that anything we put out is always going to have a -- you know, we're going to make sure that it's constructive, A, and valid, B.

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concern about that because I would hate for somebody to say that: Well, yeah, you're siding one way or the other. I mean, we get enough of that as it is.

 $\label{eq:But, you know, if she's saying that then $I -- I$ agree that that's something that would be a good thing.}$

CHAIRMAN KIMBLE: Okay, thank you.

Alec, did you want to comment?

MR. SHAFFER: I never really get up and speak, but I did want to talk about it, too, because I'm involved

with this project.

Yeah, I can give you an example, like the next two months, so we'll be having one for February and one for March, and the topic for February is going to be like the importance of local elections and why participation matters so much as opposed to the belief that only voting in the statewide ones is -- is important. And March's topic will be about like demystifying the ballot counting process.

So it's basically just breaking down the context of how elections work, what our laws are and -- and stuff like that to kind of give people context and understand elections

more. So that's the main purpose of it.

CHAIRMAN KIMBLE: Okay. Okay, thank you.

Are there any other comments from members of the

Commission about Tom's report? (No audible response.)

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And we do, you know, interestingly enough, we do do
both the -- all, I think Gina and Alec and Avery all do
presentations on combatting, you know, getting good
information, how to determine good information or bad
information, so those same standards would apply, I think.
Do you want to...
CHAIRMAN KIMBLE: Okay. Gina, did you want to say

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7 CHAIRMAN KIMBLE: Okay. Gina, did you want to sa
8 something?

MS_POREPTS: Vec_Mr_Chairman

MS. ROBERTS: Yes. Mr. Chairman,
 Commissioners, to -- to clarify these articles are
 originating in-house, so staff and our -- our vendors are

12 writing them. So it's the same content that we would produce

just for our website, we're just doing it more as an articleformat. We might reference other articles, you know, for if

it's an article from an educator on civic engagement, youknow, things like that, or if there's a new poll that comes

out, we might do things like that, but the content itself isstill being originated by Clean Elections staff.

19 CHAIRMAN KIMBLE: Okay. Thank you. That's an20 important point.

Are there any questions?

22 COMMISSIONER PATON: I would just like to add

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24 CHAIRMAN KIMBLE: Commissioner Paton.
25 COMMISSIONER PATON: -- I appreciate your

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CHAIRMAN KIMBLE: Okay. Hearing none, we'll move on to Item IV, discussion and possible action on the 202 voter education plan.

Our goal this year is to maintain our momentum in providing quality information to voters, keep them engaged with our election process, including issues and candidates, and prepare for 2026 when all of our statewide offices will be on the ballot and we will be electing our first lieutenant governor.

10 Gina is here to outline our plans for 2025. Gina?11 MS. ROBERTS: Mr. Chairman, Commissioners,

12 thank you.

Okay, we've got slides for you. Always haveslides. Okay, we'll jump to the first one please.

So this is our -- our plan for this year. So 2025, just to clarify, there are elections every year. So we know sometimes elections officials get asked, what do you do, you know, when it's not a presidential election year, things like that. Always an election happening.

So we will, of course, be doing our education for voters on the four local elections that happen this year, but this is our plan that we'd like to -- to kick off.

I always like to start by giving sort of a lay of the land. So here are the current voter registration numbers from the Secretary of State's office. You can see we have

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The People's Ledger, just because it's not a presidential

our five recognized parties: We still have the Republicans, 2 the Democrats, the Libertarian Party, the No Labels Party, and the Green Party. And then any voter who is not registered with one of those recognized parties, they are classified in the "other" category, that would be such as our Independents.

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So you can see we've got still a -- I suppose you can still refer to it as a third, a third, and a third with those top parties being the Republican Party and then the Independent category and then the Democratic Party. So those numbers make up the composition of our voter registration for the entire state.

So if we go to the next slide, please, we'll take a look at what elections we have coming up.

As Tom mentioned in the ED report for March, there is an election occurring in the City of Tucson, so we have information available on our website for that. Essentially our process is we will continue to up our communications with our local election official partners. We'll gather all of the election information that voters need to know, and we will have that information available on our website. We'll do our -- our paid media outreach which I'll show in a few slides, but we will continue to educate voters on how they can participate.

> Again, and as Alec mentioned, when talking about Miller Certified Reporting, LLC www.MillerCertifiedReporting.com

2 election year or it's not a statewide election, those local 3 elections are still important. So, for example, voting on 4 Tucson's "All Mail" election on Prop, you know, 414, that's 5 going to impact your pocketbook; looking at some of these 6 local elections, Goodyear, looking at charter amendments, 7 things like this, these have a direct impact on voters and 8 it's really elections in their backyard. So we want to 9 continue to do that election outreach for -- for our voters across the state. 10

Next slide, please.

One of the things that we do every odd year is we kick off research and we use this research as the basis for how we communicate to voters and what we communicate to voters on. We -- we wouldn't be able to have an effective communications plan and voter education plan without talking to voters directly to see what is it that you need: what are your needs; what are your wants. And how can we meet those needs.

So at the end of 2024, we launched a survey where we reached out to voters with questions on the voting process, and we are going to conduct focus groups at the end of February. And really, again, just talking directly to voters, asking them, okay, you know, what education do you need? Are you confident are knowing where your voting Miller Certified Reporting, LLC

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1 location is? You know, are you confident in the security of 2 the elections? What do you feel that you need? Where did you go to get your information? Who do you talk to get educated on candidates and the ballot measures, things like that.

So we'll take all of this information and this research will, again, serve as the basis for how we develop our 2025 but also our 2026 communications plans.

So all of the creative work that we do -- those communication assets, those, you know, TV ads, the radio reads -- all of it is tied back to the research and what voters are telling us directly. So that is how we are strategizing and making those decisions. And of course when we have this research finalized, we're happy to share that with the Commission.

Next slide, please.

So once we know what we need to talk to voters about, we work with our partners to develop an effective -effective from both connecting with the voters but also cost effective as well a paid media plan. Because if we want to reach voters across the state, we have to pay, we have to invest to do that. And so we utilize paid media to reach our audience and we have to know, okay, well how do we connect with our -- our different populations? We have our young adults, we have our Spanish speaking voters, we've got

Miller Certified Reporting, LLC www.MillerCertifiedReporting.com 1 somebody -- how we need to reach somebody here in the city of 2 Phoenix is different than when we're looking at a rural 3 county. So we have to look at what communication mechanisms

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4 exist for us to connect to those voters and meet them where 5 they are. 6

So we are looking at our population, we're looking 7 at the diversity of our state, and we are looking at, okay, 8 how do we need to reach them, what is the best media tactic 9 that we can do this with?

Next slide, please.

So this is what our plans are for 2025. So for 2025, we intend to reach voters through those different subcategories that I had on the previous slide. We will of course have our social media; we will have search and display 15 ads. We will be on over the top television. So for example, if you are on YouTube and you get an add or you're watching Hulu or something like that, those ads that pop up, things like that, we will connect with voters, so we'll have those video ads.

We'll have our traditional media, so of course we'll run print ads. So if there's, you know, again a voter registration deadline, we can run a print ad for that. A radio read letting voters know, okay, if we are in a Native American communities, if we're up in Apache County, we can run a radio read on KTNN stating, okay, you know, election Miller Certified Reporting, LLC

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day is Tuesday this day and this is how you find your voting 2 location

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Out of home media is very effective, too. So billboards. When people are driving and they see those billboards, they can know to come to the Clean Elections' website. This is very effective, too, for our rural communities as well.

Actually, out of home is really increasing, too, so we really have to work with our partners and purchase the inventory for this in advance because it's very highly utilized media tactic, so it works well.

But, again, we are making these decisions, one, based off of our budget but, two, looking at where our target audience is going to consume media and meeting them where they are.

So if you look at this -- this graph here you can see that it's -- it's, you know, pretty -- pretty even. You know, there's -- you can tell, you can just look from the social media where we have about 25 percent, the over the top 20 percent, the paid search. It's a very comprehensive plan. So we're grateful to work with our experienced partners so, again, we can get the most effectiveness out of our -- out of our budget and knowing that we are going directly to where those voters consume that media.

Next slide, please.

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www.MillerCertifiedReporting.com We are continuing to work on the recommendations

1 2 from the Governor's task force, elections task force that we **3** started work on last year. So the goal is to continue to 4 work with the Secretary of State's office to get access to 5 the voter registration information that we need because once 6 we have that data, we have so many more opportunities to 7 provide such detailed voting information for voters. Such as 8 if you're in Pinal County, you can now look up your assigned 9 polling place, too, on the website. We can provide candidate 10 information all the way down to on our website such as 11 justice of the peace. We can provide more customized 12 information to voters once we get access to that data. So we 13 are making progress on that.

Next slide, please.

15 And then the following few slides will really focus 16 on public relations and outreach. So of course we're going 17 to be out in the community, boots on the ground, you know, 18 having our face out there, that's really important to us. 19 This is a lot of the good work that Avery is doing in 20 connecting directly with voters in the community. It helps 21 build trust but also, again, that brand recognition for 22 saying Clean Elections out there and then of course the 23 ability to talk directly to voters as opposed to not just 24 through our website. And it really gets us that face-to-face connection with voters.

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1 Of course through all of that, through all of that 2 paid media, the goal is to send them to that website; our 3 website is where we have all the information. So all of that 4 outreach work that Alec is doing to talk to our local 5 election officials and get all of the information we need to 6 put on our website, that's where we're driving voters to. So 7 the goal is -- you know, again we can be very direct in 8 those -- in those paid media communications that the

9 registration deadline is this date, but go to 10 AZCleanElections.gov so that you can learn the requirements 11 to register to vote. You can register to vote online; we 12 walk them through the process. 13 We are also looking at updating our website. Last

14 year we went through a redesign and we continue to work on 15 our website to make sure that it meets the needs of voters. 16 So this means we will be adding new content to it, we will be 17 refreshing content, depending on any law changes that occur, 18 we'll make sure that our website is the most accurate and 19 up-to-date election website for our voters; and of course 20 just making those general optimizations. We're going to be 21 reviewing the page speeds, so if you go to our website and 22 you pull it up on your mobile phone, how long is it taking to 23 load, things like that. So, again, making sure that our website is really the best possible performing website out 25 there for voters.

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1 The other idea that we have too is specific to our 2 Native American outreach. We want to continue to partner with our colleagues in that area and this includes 3 4 potentially meeting with tribal elders, working with ITCA, 5 working directly with the Get Out The Vote groups that 6 represent tribal communities. And one idea that we're really 7 excited about to share here is the Arizona Native Vote 8 collection. We are excited to endeavor on this where we 9 would in -- in the means of appreciating the Native American 10 culture and recognizing civic engagement, we want to do a 11 call for art, for an original art piece that really 12 represents voting from our respective Arizona tribes, and 13 then take that collective art and use it for some of the 14 Clean Elections' merchandise that we pass out. So whether 15 that's a hat or it's a T-shirt that we develop, when we go to 16 these community events in person, we typically bring what we 17 call "swag," because it helps get people to our booth to talk

20 So one of the ideas that we have is specifically to 21 work with the Native American communities and look for this 22 expressive art and translate that into, you know, what it 23 means for voting, this original vote art form, and then 24 represent that in Clean Elections merchandise. 25 COMMISSIONER PATON: I have a comment.

to us. So it's an effective way to get the attention of

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voters.

1 CHAIRMAN KIMBLE: Commissioner Paton. 2 COMMISSIONER PATON: When I used to work on 3 the Reservation years ago, in Sells they have community 4 events where something like that they have the -- used to be 5 called the Papago Rodeo, now it's the, I'm sure, the O'odham 6 Rodeo, but there's people from all over the Reservation goes 7 to the radio -- that rodeo. I think it's maybe in October or 8 maybe in the spring, I forget now, but hun- -- thousands of 9 people go to those and the Native Americans love their 10 rodeos, so that may be something you can find out when their 11 rodeos are, and you're going to get a lot of people showing 12 up for those. And it's like a multiple-day affair. 13 MS. ROBERTS: Mr. Chairman, Commissioner 14 Paton, Commissioners, absolutely. Those are the types of 15 events we look for, especially when they have such a high 16 traffic of people, that makes it really effective for us in 17 terms of our time to go there. So we will absolutely looking 18 for that particular event. Thank you for that. 19 All right next side, please. 20 COMMISSIONER TITLA: Yeah, Chairman? 21 MS. ROGERS: Commissioner Titla? 22 CHAIRMAN KIMBLE: Commissioner Titla. 23 COMMISSIONER TITLA: Yeah, the rodeo my fellow 24 colleague is referring to is the Tohono O'odham Rodeo they 25 call it now, it's this weekend. This weekend is that, their Miller Certified Reporting, LLC www.MillerCertifiedReporting.com 24 1

1 annual rodeo there in Sells, Arizona. So, thank you. 2 CHAIRMAN KIMBLE: Thank you, Commissioner 3 Titla. 4 Gina? 5 MS. ROBERTS: Mr. Chairman, Commissioners, we 6 will continue to look for -- for more opportunities like 7 that; thank you. 8 For the current slide that we're on, let's see, 9 current issues production and thought leadership. 10 So coming off of 2024, we held great conversations 11 with candidates about the issues that voters identified were 12 important to them. This was in our candidate debates but 13 also in our debates that we held on certain propositions, 14 too. 15 So during 2024 Clean Elections brought a 16 conversation to voters about top issues affecting the state. 17 We want to keep that going; we don't want to lose that 18 momentum. So we want to keep going in 2026 so voters will 19 stay engaged on these issues, these important conversations 20 about what Arizona voters care about. 21 So the thought is, you know, potentially we could 22 do polls around the state about, okay, what are the issues

that are important to you right now. You know, these are the items that are going through the legislature right now, and potentially host roundtable discussions with these voters. Miller Certified Reporting, LLC

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Maybe it's a town hall, maybe it's something that we can actually record and work with our partners at the Arizona Media Association to disseminate to the news.

But the thought is that we will keep this public dialogue going on the issues that are impacting the State of Arizona right now. That keeps us going with that thought leadership, people will continue to look to Clean Elections on the important discussions and, one, we don't lose the momentum from 2024, but it also prepares us with the continuation of our 2026 debates.

So, again, polling voters, talking directly to them, what issues do you care about, are you concerned about the budget right now, are you concerned about schools and the management of money, are you concerned about healthcare right now. So having these discussions on these important topics will continue to keep Arizona voters in that civic engagement but participation in the political process mind frame and, again, really lead directly into our 2026 debate cycle.

Next slide, please.

And then again as part of our outreach, we will continue to work with our wonderful partners at our 15 counties. So we have many new county recorders that were elected this year, there's plenty of new election staff as well, so the thought is we want to keep that relationship going with our election colleagues and Clean Elections, and

Miller Certified Reporting, LLC www.MillerCertifiedReporting.com 1 we'd love to go out to each county, visit with them, get an 2 understanding of what are your voter education needs for your 3 county, what are voters contacting you about; and just, you 4 know, work directly with their communications and outreach 5 staff, what projects do they have going on, look for ideas 6 for possible collaboration. 7 For example, Alec right now is working with

Coconino County to develop signage, they need help in communicating with their voters who come in person to vote; and so we're working on you, okay, what signage can we prepare for them to help them through this voting process in a way that's easy to follow, it's clean and clear. So, again, just working with our county partners to see what is your voter education need for your county and how can we work together.

Extending on that is doing even more local

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government outreach. Arizona has 91 cities and towns. These cities and towns are again -- that's local government, that is direct government, these local elections that we are having this year, those are the ones that arguably impact voters even more so than some of our statewide elections. So we would love to do more connections and meet-and-greets with our city clerks across the state. The city clerks are responsible -- well, really, they're a hub, they're really

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responsible for doing many things, but it includes elections, 2 but it also includes they prepare for their city council agendas, they know all of the issues that are going on. The city clerk is really the information center. So a member of the public will go to the city clerk and seek direction.

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So the city clerk's office is a wonderful opportunity for us to connect with and talk directly to them: What's going on with your local elections, how can we potentially corroborate on voter education and outreach; and, you know, what content do you need, what do your voters need.

And additionally many of our local governments have their own TV channel as well, too. So they have their government TV station. So, for example, this -- you know, Phoenix, Phoenix TV; City of Peoria, Cox channel 11; some of them even have their own production studios on their -- on their city campuses. So the thought here is, okay, we can, you know, if their residents know about this, we can then potentially run some of our media on their communication channels, maybe they can even pick up our debate and run it, too, when we're preparing in 2026.

So how great would that be when somebody in Tucson tune to Channel 12 and see the, whether it's the legislative district or if it's the congressional district debate that impacts and covers Tucson, they can turn right there to watch it as well, too.

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1 So the thought is to connect more with our local 2 government election -- not just election officials, but local 3 government officials to see how we can continue, one, to 4 promote that participation in the political process, getting 5 people to attend those city council meetings, review those 6 city council packets, but also learning about their local 7 elections too.

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10 is looking at Chamber of Commerce events. This is the 11 business community here at the local level. So the business 12 community represents a large portion of voters and speaking 13 directly to them about voting and civic engagement, promoting 14 that civic -- that civic health within the business 15 community. So looking at upcoming Chamber events that Clean 16 Elections staff can go to and attend and speak to these local 17 elections for that particular jurisdiction. We really want 18 to focus on this in our outlying counties and our rural 19 counties. We think we can have some great success there. So 20 that's probably where we're going to start off, but really 21 connecting with the business community at the local level to 22 reach those voters directly as well, too.

And then more at the local events -- or local level

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24 And then of course -- this is the only photo I 25 included.

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And then of course continuing on with our civic 2 education. So civic education is critical to producing a **3** voter, to producing a lifelong voter, and want to continue to work in that area. So as we've mentioned before, we will working on Issue 2 of Captain Activate! We're also going to be doing a call for artists. So we are looking to the art community that is local here and seeing is there anybody who is interested in working with us on designing the cover for the next issue. Trying to get the local comic bookstores, local artists involved in the project as well, too, to again help promote that, that civic education component and really have that community connection.

We are launching a refresh of our civics curriculum. We have a civics curriculum that is for fourth through sixth grade, seventh through eighth, and ninth through twelfth and we've been updating that accordingly. And we're also resigning it to making it more digestible for -- for our teachers and for our students. And so we're working on refreshing that and then as soon as that's done, then we're going to again push it out to all of our -- our educators across the state.

And then attending those conferences. So if there's an educator conference, if there's a civic conference, we like to be there in person. We host tables, we bring our election information, our civics information.

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1 So we're going to continue to build our relationship and our 2 partnerships with schools.

3 I think and when you saw the presentation of our 4 recap for last year Captain Activate! is a great way for us 5 to get into those schools. We attended assemblies, we had 6 conversations about, you know, civic education. We had 7 conversations about research candidates, voting, voter 8 registration. So continuing to make our way into the 9 classrooms both, you know, with our K through 12 but also our 10 colleges and universities as well to, again, promote that 11 civic education.

Specifically with our colleges and universities, we

13 had a great opportunity last year to partner with Arizona 14 State University in their athletics department to provide 15 information on civil discourse, how to have conversations 16 that are difficult in a civil manner, again how elections 17 work and government works. And so we were able to develop 18 this programming and we had several events with them, which 19 is fantastic, and want expand that and reach out to all of 20 our community colleges across the state and all of our 21 universities so we can continue to share that information so 22 that we can reach those students directly.

23 Next slide, please. 24 We are also going to be launching a podcast. So 25 our hope is to do a podcast for our -- our Arizona voters and Miller Certified Reporting, LLC www.MillerCertifiedReporting.com

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really connect with information in a way that -- we know podcasts are very popular, connect and provide this important information to voters, again, in a consumable way, ways that we know people are utilizing how they are accepting information.

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So previously what we've done is we have filmed subject matter expert videos where we would have somebody who would come in and talk to -- talk to us about the economy, how the economy works. We had conversations about abortion. We've had conversations about the budget. So all of those top issues that voters have identified to us in our polling and our research, we would bring in subject matter experts to talk about these, so the thought is we would redesign that and turn that into podcasts. We would also break down government topics explaining how does Social Security work, what -- how does the school choice and ESA vouchers work, explaining how these government topics work to the Arizona electorate.

We could collaborate with other podcasts. And again, of course, all of this leads back to voting and voter education. So when we're in election, talking and bringing in county election direction talking about the upcoming election, bringing in somebody from the City of Tucson to explain what that proposition does.

> So hosting this -- creating that podcast is another Miller Certified Reporting, LLC www.MillerCertifiedReporting.com

tool to communicate with voters on these important subjects.

Next slide, please.

3 And then of course we have to utilize this year to 4 plan for next year. So we will be looking at our planning 5 and production for 2026. This includes developing this 6 creative assets for our elections for next year for our 7 primary and general. Again, this comes off of the research 8 that we're doing this year. We take that research, we 9 develop a communications plan that responds directly to what 10 voters have told us in -- in those surveys, in those focus 11 groups, and then we create those assets this year so that 12 way, we're ready to deploy those in 2026. 13

And then of course we create our plan, our timeline. We look at what elections we're going to be having next year, when are we going to be on paid media, what is our plan to start communicating to voters about debates, about the voter education guide. So we do all of that work in advance.

Next slide.

19 20 We also need to start preparing for our 2026 21 debates production as well. For example, we held our debates 22 at Bit Fire, that is not an option going forward because Bit 23 Fire has sold their company. So we have to look now for 24 where are we going to be producing these debates, our 25 physical location, we have to identify that production Miller Certified Reporting, LLC

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1 So we have to start. These are such massive 2 productions, we have to start the work now.

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4 With that also comes the preparation of our voter 5 guide. We consistently see from our research that the voter 6 education guide is ranked as one of the top trusted sources 7 from voters. With that we want to make sure that we aren't 8 stagnant with that information. We want to again continue to 9 look at our research, what are voters telling us that they 10 need, and reimagine the voter guide to make sure we are 11 meeting those needs. That could be, you know, something as 12 simple as adding another page of additional content, 13 explaining something or providing more information about the 14 voting process, again depending on our research.

We also want to talk to county elections officials. So every time we have a production of a voter guide, we send bulk shipments to all of our 15 counties, they then put those at the voting locations, they keep them in their office, they are also distributing those to voters, which means they are also on the receiving end of questions for that guide. Voters often call our county election folks with questions on it, so we want to talk to them and say, what are you hearing from voters? Most often it's "We want more candidates." So learning more about that and getting their feedback on the voter guide and how it can be more useful to the counties as

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1 studio. We have to start communicating with candidates now. 2 Candidates are already announcing that they are running for 3 2026 offices -- or, you know, for the 2026 ballot. So we need to be a part of the conversation now to let these folks know, you will want to block time on your calendar for the Clean Elections debates.

We need to look at our -- our format and the technical components of it and then design of it, what that will look like. We need to have conversations about our moderators again, how are we going to do that, how are we going to select those moderators. We need to look at our legislative debates as well, too, so we have the production for that. How can we better disseminate those videos, going back to maybe those government channels, things like that. 15 So we have to start the planning of that now because the calendars and how much the debate process has grown, we really must start that work now to -- to stay on top of things.

With the debate lineup there, we have for 2026 our congressional districts, we will have the governor on the ballot, for the first time ever our lieutenant governor, and then of course all of our statewide offices, our corporation commissioners, our legislative districts, we have local races, and we'll see what ballot measures end up on 2026 as well too.

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And then with that, our next slide, that is the main guts of our -- of our plan this year. Of course we will continue to be flexible when we have county elections officials that reach out to us, have projects, things like that, events we will be able to respond to those quickly. But these are the majority of our goals that we have presented to the Commission for consideration. And with

that, I'm happy to answer any questions.

CHAIRMAN KIMBLE: Thank you very much, Gina. 16 Any questions or comments --

18 CHAIRMAN KIMBLE: -- from members of the

COMMISSIONER PATON: Yes.

19 Commission?

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20 Commissioner Paton.

COMMISSIONER PATON: Now I don't know, you may

22 do this already, but I was thinking that particularly from --23 before the next big -- big election in '26, if you and your 24

crew, do you ever go to, like, the tailgating before games,

25 like the Wildcats or the ASU games? The ASU, U of A game is

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6 of people and most of them are going to have Arizona 7 connections, so.

8 The biggest one would be U of A-ASU, but that's 9 after the election so that wouldn't be any good.

10 So that was my comment.

11 MS. ROBERTS: Mr. Chairman. 12 CHAIRMAN KIMBLE: Thank you.

13 Gina?

> MS. ROBERTS: Mr. Chairman, Commissioner Paton, yes, absolutely love that idea because that connects us again also with those college students who need a lot of support when it comes to voting. But, of course, the general population as well. Everybody attends those.

19 COMMISSIONER PATON: Right, there will be 20 children there and so your Captain Activate! guy could be 21 roaming around doing his cartwheels --

22 MS. ROBERTS: Absolutely.

23 COMMISSIONER PATON: -- and passing out the

24 stuff that you have.

25 MS. ROBERTS: So a few things we have in the Miller Certified Reporting, LLC

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10 of 19 sheets

1 works right now for that, we have been working with U of A 2 and their -- trying to connect their mascot with 3 Captain Activate! They've presented a couple of

4 opportunities for us that we need to nail down and figure out 5

how we're going to do that.

At the end of last year, Tom was able to go up to NAU with Captain Activate! to a basketball game and attend -and attend theirs. But those are absolutely great ideas.

I'm -- I'm happy to volunteer for tailgating and staff those table, and -- and we can definitely manage those tables and

bring our outreach and resources there too, you're right.

13 be too soon, I mean ASU is playing Arizona in basketball on 14 Saturday, but that would be too soon to try to figure 15 something out, but they're going to play another basketball game in Tucson and so that may be a good opportunity. That

COMMISSIONER PATON: For instance, this will

16 17 should probably within maybe a month and a half or so maybe.

18 Maybe you can plan something for that -- that time period. 19

MS. ROBERTS: Mr. Chairman, Commissioners, absolutely, we will take a look at the schedule. Might have to get a Captain Activate! an ASU sweatshirt.

22 MR. COLLINS: Captain Activate! he can't wear 23 an ASU shirt in Tucson.

24 MS. ROBERTS: Oh. Come on.

> COMMISSIONER PATON: No. That wouldn't be Miller Certified Reporting, LLC

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good.

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2 CHAIRMAN KIMBLE: No. No. No, no, no, no. 3 COMMISSIONER PATON: Too many Wildcats.

4 CHAIRMAN KIMBLE: Any other comments or

5 questions from members of the Commission?

COMMISSIONER ESTES-WERTHER: Yes, I do. CHAIRMAN KIMBLE: Commissioner Werther.

8 COMMISSIONER ESTES-WERTHER: Gina, thank you

9 for the presentation. That's a -- whew, that's a lot.

10 That's what goes into the planning for all of this.

> So in terms of I guess I would say municipal, right, to kind of support city/towns and their voter

13 education, I know that Clean Elections has already gone some

14 to like their annual elections conference with the clerks, so

15 I know that's a great opportunity. I know they also have,

16 like, their spring and their fall, which are usually much

17 smaller and more virtual, but that also might be another 18 opportunity for -- you know what I mean, to kind of reach out

19 to the clerks about different opportunities to engage with 20

them.

21 And then also I was going to say, I don't know that 22 you guys have been to the League conference. Because that 23 would -- I mean obviously it's a big conference, all the city 24 and town officials and staff, you know, from around the state

25 come to that. It's a huge conference; it's usually in

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1	August. I think this year it's going to be at the Princess.	1	of legislature too. And so not just our local county, but		
2	So I mean that might be something because obviously they	2	that is a wonderful opportunity for us to look into it. And		
3	do vendor tables as well to have Clean Elections' presence		then, of course, looking potentially meeting with the		
4	there.		clerk's president and the executive officers.		
5	And then I was going to ask, because I know we have	5	We actually do send out bulk shipments to our		
6	more local information on the website, but in terms of the		clerks who request it, and then within the printed voter		
7	voter education guide, I do know like some of that is	7	guide, we do make reference of if you're looking for your		
8	limited, is there something in there that essentially says:	8	local candidates, your council candidates, you can go to our		
9	Hey, are you looking for your city/town candidates, and then	9	website for for those names. Because one of the things		
10	kind of sort of directs them to, hey, you need to go to your	10	Alec works on is he also pulls all of the names for those		
11	jurisdictional web page? Or I don't know, some type of	11	local candidates and lists them on our website, too.		
12	almost just general comments maybe, so that way they	12	So we do direct them there for that, but absolutely		
13	understand, why am I not seeing something in here? Oh, I	13	we look forward to to more suggestions on how we can		
14			connect with our local clerks and and local government.		
15	have to go elsewhere. That would just be one other suggestion.				
16	MS. ROBERTS: Mr. Chairman and	15 16	•		
17	CHAIRMAN KIMBLE: Gina.	17	Any other comments or questions from Commissioners?		
18	MS. ROBERTS: and Commissioner Werther,	18	COMMISSIONER PATON: I had something else.		
19	·	19	CHAIRMAN KIMBLE: Commissioner Paton.		
20	Commissioners, absolutely, thank you. And our plan was to		COMMISSIONER PATON: I was also thinking,		
21	actually speak to you directly, too, with your contacts	20 21	could we do like a like a section of our website		
22	with with our cities; and the League conference,	22			
	absolutely. We know that what thousands a thousand folks	23	explaining about the new lieutenant governor, what the duties		
23	show up there.		are, what you know, all the kind of requirements for it		
24	COMMISSIONER ESTES-WERTHER: 1,400 last year.	24	and is it tied to the governor and and because it's		
25	MS. ROBERTS: Right, and that includes members	25	going to be all new to everybody. So I think maybe if we		
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	40		41		
1	explained that position like on our website that may benefit	1	COMMISSIONED ESTES WEDTHED: Ava		
	explained that position like on our website that may benefit		COMMISSIONER ESTES-WERTHER: Aye.		
2	quite a few people.	2	CHAIRMAN KIMBLE: Chair votes aye, the		
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2	quite a few people.	2	CHAIRMAN KIMBLE: Chair votes aye, the		
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		⁴² 1	43 CERTIFICATE
1	CHAIRMAN KIMBLE: Thank you, Commissioner	2	7 = 17 + 1 + 1 + 1 + 1 + 1 + 1 + 1 + 1 + 1
2	Werther.	3 4	STATE OF ARIZONA)
3	Is there a second?	5) ss. COUNTY OF MARICOPA)
4	COMMISSIONER PATON: I'll second.	6 7	
5	CHAIRMAN KIMBLE: Thank you, Commissioner	'	BE IT KNOWN that the foregoing proceedings were taken before me, Angela Furniss Miller, Certified Reporter
6	Paton. I will call the roll.	8	No. 50127, all done to the best of my skill and ability;
7	Commissioner Chan.	9	that the proceedings were taken down by me in shorthand and thereafter reduced to print under my direction.
8	COMMISSIONER CHAN: Aye.		,
9	CHAIRMAN KIMBLE: Commissioner Titla.	10	I CERTIFY that I am in no way related to any of the parties hereto nor am I in any way interested in the outcome
10	COMMISSIONER TITLA: Aye.	11	thereof.
11	CHAIRMAN KIMBLE: Commissioner Paton.	12	I FURTHER CERTIFY that I have complied with the
12	COMMISSIONER PATON: Aye.	12	requirements set forth in ACJA 7-206. Dated at Litchfield
13	CHAIRMAN KIMBLE: Commissioner Werther.	13 14	Park, Arizona, this 4th of February, 2025.
14	COMMISSIONER ESTES-WERTHER: Aye.	14	Lingule It hall
15	CHAIRMAN KIMBLE: Chair votes aye.	15	Angela Furniss Miller, RPR/CR
16	We are adjourned. Thank you.	16	CERTIFIED REPORTER (AZ50127)
17	(Meeting concludes at 10:51 a.m.)	4-	* * *
18		17	I CERTIFY that Miller Certified Reporting, LLC, has
19		18	complied with the requirements set forth in ACJA 7-201 and
20		19	7-206. Dated at LITCHFIELD PARK, Arizona, this 4th of February, 2025.
21		20	γ_{MC}
22		21	Miller Certified Reporting, LLC
23		21	Arizona RRF No. R1058
24		22 23	
25		23	
	Miller Certified Reporting, LLC	25	
	www.MillerCertifiedReporting.com		Miller Certified Reporting, LLC www.MillerCertifiedReporting.com

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